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FOR OVER 60 YEARS

Kirkland, April 2nd, 2012

Mr. David Caird
District Manager
Thermo Design Insulation Ltd.
8301 Jane St. Unit #10
Vaughan ON L4K 5P3

Re : Collaboration acknowledgment
Target Distribution Center

Mr. Caird,

I'm taking this opportunity to thank you and your team for your collaboration and involvement on the Target DC in Cornwall.

In the exercise of my position, I was very happy to hear our site staff identify Thermo Design Insulation Ltd. as having been one of our stronger contributors to the project.

The strength of our building partners and having the benefit of choosing our partners has been a big part of our success as design builders in the private industry.

We genuinely look forward to your continuing efforts and collaboration on this project and new endeavors in the near future.

Kindest Regards,

David Ieroncig, Eng.
Director, Planning & Development

cc.: John Broccolini, President
Frank DiGiovanni, Chief Estimator
Patrick Blundon, Managing Director (Ottawa)
Gino Lombardi, Vice-President (Toronto)

DI/sl

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